



DHL ENERGY CONFERENCE 2019

SAFETY MOMENT

DIVERSIFIED GROWTH: TRANSFORMING YOUR SUPPLY CHAIN

Cain Moodie

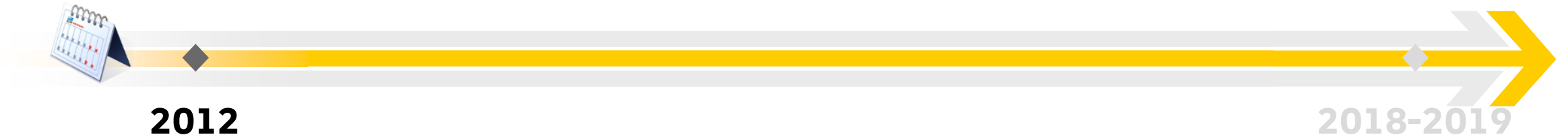
Senior Vice President

Americas Region Network Operations & Aviation

DHL Express



Our Starting Point - USA



86%

EOS Safety
Question

10.85

Injury
Frequency

545

1 accident every
545 On road hours
Accident
Frequency

1.15%

Ultimate Loss
as % of Rev

4.1%

Ultimate Loss
as % of Payroll

Our partnership in our journey from good to GREAT!



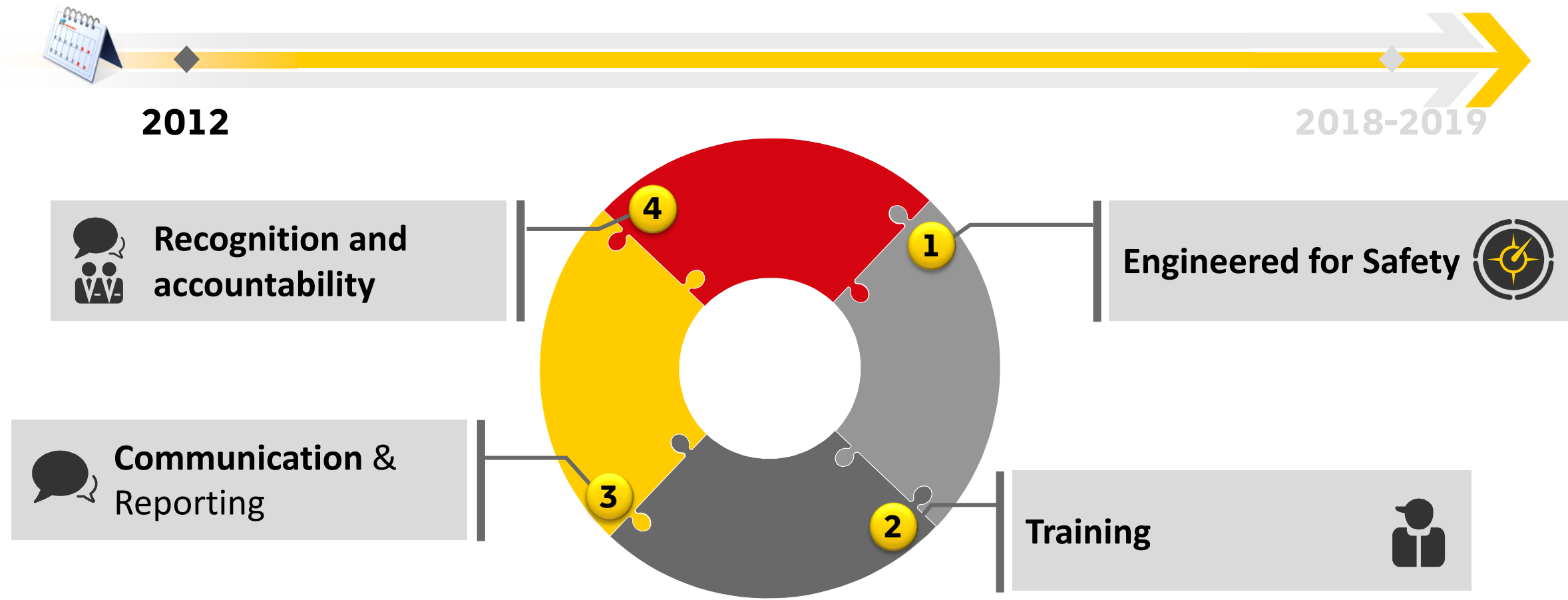
2012



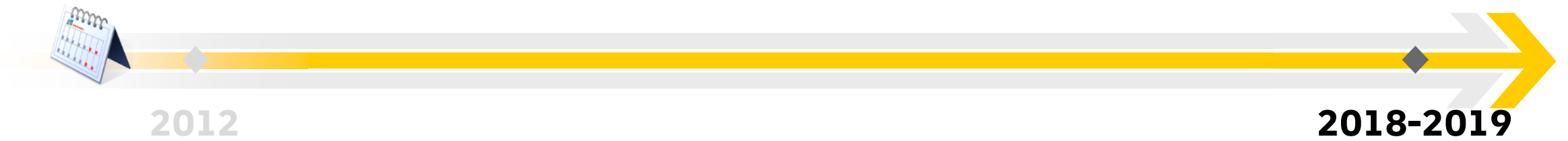
2018-2019



Our Approach



Our Results - USA



2012

2018-2019

95%

EOS Safety
Question

36%

Improvement
Injury
Frequency

179%

Improvement
Accident
Frequency

16%

Improvement
Ultimate Loss
as % of Rev

29%

Improvement
Ultimate Loss
as % of Payroll



The Safety Journey - The “Why” of Safety



2012

The Bradley-Value Curve™

2018-2019

