FORWARD-THINKING, INTELLIGENT HEALTHCARE



SECTOR DEVELOPMENTS SUPPORTING THE DHL HEALTHCARE SYSTEM

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Larry St. Onge, Sector President Life Science & Healthcare, DHL



FORWARD-THINKING, INTELLIGENT HEALTHCARE







ACCELERATING MARKET DYNAMICS

Global Health

Global Spending

+2.9%

+5.4%

2013-2017 CAGR

2018-2024 CAGR

Spending per Person



us **11,674 USD**



54 USD

Life Expectancy

2000 2016 2022

72.0 74.4 66.5

Life Expectancy in the US is 78.7, but dropped in the last 3 years

Pharmaceutical 2024: 1,204bn

Global Spending Prescriptions

+1.2%

+6.4%

2011-2017 CAGR

2018-2024 CAGR

Country 2018-2022 CAGR









R&D Spending 2018



R&D returns declined to 1.9% (2010: 10.1%)

Orphan Drugs in 2024

20%

Double spending and 20% of total pharma market

Medical Devices 2024: 595bn

Global Spending

²⁰¹⁷⁻²⁰²⁴ **+5.6%** CAGR

R&D Spending +9.1% Neurology Diabetes Care +7.8% 2024: 39bn

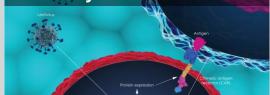
Diagnostic Imaging +3.7%

6.5% of sales



MARKETS IN TRANSFORMATION

CAR-T Cell Therapy Market expected at USD 2.99 Billion by 2026



'Meet PillPack': Amazon rolls out Rx delivery direct



Digital health firms prepare for multi-billion dollar IPOs



M&A are preferred growth vehicle for 44% of healthcare executives in 2019



Cost pressure drives uncertainties on future healthcare systems





Changing Regulation and Global Trade – Directives, BREXIT and Tariffs



SUPPLY CHAIN HOT TOPICS

2018 Temperature Control/Cold Chain Digitalization of SC / Data Analytics Cost Efficiency New Technologies in Supply Chain +2 Network Optimization/ DC Consolidation -1 Serialization Regulation/ Compliance Transport Mode Optimization/A2O -3 Supply Chain Transformation via LLP Supply Chain Resilience New

Source: Industry Survey LS&HC Conference 2018





GLOBAL TRADE BAROMETER



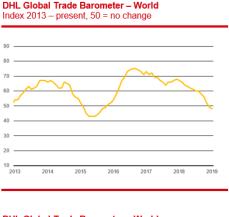
Overall GTB index for **global trade** falls by -7 points to 49 compared to March, **signaling moderate decline**



Outlook for **global air trade is sluggish**, dropping by -5 to 50 points



World **ocean trade slowing down**, reflected in an index value of 49, a decrease by -7

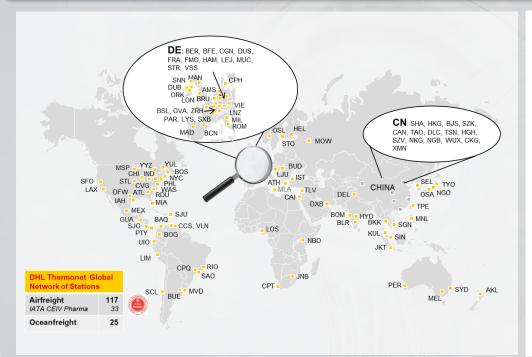


DHL	Globa	l Trade	Baro	meter -	- World
Index	ces – la	atest thr	ee mo	nths	

	Mar'19	Apr'19	May'19
World Trade	56	52	49
★ Air Trade	55	51	50
Ocean Trade	56	52	49



DHL THERMONET STATIONS







NEXT: INDIANAPOLIS Q3 2019



TRANSFORM BIG DATA INTO INTELLIGENCE

Big Data

- IoT
- Trade Lane Risk
- Temperature
- Packaging specifics
- Weather



Intelligence

- Mobile & Web data Visualization
- One Source for Collaboration
- Trend analysis and Predictions



Customer Case



Problem: Cost/quality analysis of temp-controlled packaging options

Solution: Active to passive packaging based on risk analysis

Outcome: Cost savings(+1M), improve supply chain visibility



RESEARCH & DEVELOPMENT LOGISTICS

Clinical Trials

2026: 68.9bn +5.7%

CAGR

- Globalization of Clinical Trials
- New Personalized Treatments
- Digitalization of R&D processes



Unrivalled global network with 27 GMP graded strategically located depots dedicated to Clinical Trials

Continuous investment in Clinical Trials solutions

- Medical Express Reusable Packaging
- Refrigerator installations in Asia Pacific
- Network Expansion Brazil and Mexico to the US
- Preconditioned TCP at key DHL Same Day locations



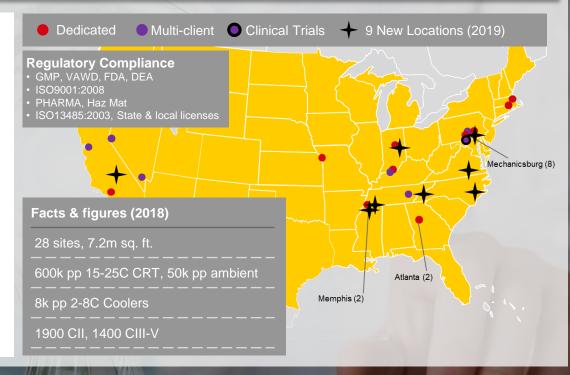
LSH WAREHOUSING INVESTMENTS US

Expanding Capabilities

- Opening of nine new multiclient facilities in the US
- Pharma, Clinical Trials and Medical Device distribution and packaging services

Manchester, PA (Aug 2019)

• 1,000,000 sq. ft
• Multi-Client Distribution Center





DIRECT TO HOSPITAL / PATIENT

LSH Campus Nijmegen, NL











55,000 sq.m. Warehouse

Loading docks

50.000+ Pallet positions

- Warehousing & Distribution
- Order To Cash Services
- Secondary Packaging & Labelling
- Shared GMP Area
- Cell & Gene Therapy operations
- Cryogenic Warehousing
- Clinical Trials Logistics

Case: Secondary Packaging



Orphan Drug Postponement solution

- Manufacturing of final presentations
- Regional distribution towards hospitals across EMEA & Export markets





MEDICAL DEVICES

Common industry challenges

- Low visibility on stock levels and high inventories
- Leading companies with 116-185 days in inventory (Tech: 6-9 days)

Case Example: Reduction Days in Inventory by one generates
21.2 mil USD in cash flow



Device Final Mile

- Consignment stock from hospital to central FSL
- Reduced field inventory and waste

MYIDENTIFICATION



- Digital asset and patient management
- Tracking and real-time visualization of medical device kits and hospital equipment



SERIALIZATION

Preparing your Supply Chain

- EU Falsified Medicine Directive fully applied in Feb 2019
- DSCSA implementation in multiple steps until 2023
- DHL Serialization Platform launched to ensure supply chain compliance
- Leveraging lessons learned from Europe for US implementation







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VISIBILITY & RISK MANAGEMENT

RESILIENCE360

CASE: BIOTECH CUSTOMER

Simplifying enterprise wide supply chain risk management

Objective:

Lower the Supplier Risk Rating through Enterprise Solution

- 19 business units
- 200+ sites
- 16,000+ suppliers



Supply Chain Risk

Assessment









DIGITALIZATION & INNOVATION

IoT & Sensors



- SmartSensor NFC Technology
- New gen of passive temperature loggers
- Test it: "Control your ambient temperature"

Warehouse of the Future



Assisted Picking Robotics



Goods To Person Robots



Wearable Devices



Vision Picking

Workforce of the Future



- Changing expectations
- New skills required
- New roles arising
- Labor shortage



ZERO EMISSIONS 2050



By 2025 ...

...increase our carbon efficiency by 50% over 2007 levels

... deliver **70%** of our own **first and last mile** services with clean pick-up & delivery solutions.

> **50%** of our **sales** will incorporate Green Solutions

>80% of our employees to become certified **GoGreen**



TRAILAR

- Solar technology to harvest energy for power tail lift and ancillary equipment
- Reduction in carbon emission and fuel consumption by 5%



DHL FORWARD-THINKING, INTELLIGENT HEALTHCARE

Dynamic market in transformation ...











... strong commitment and major investments in innovative solutions to support your needs

Clinical Trials

New Personalized





- Pharma and Medical

Clinical Trials solution • Medical Express Re-

Natural Europeine Bran

usable Packaging

